



Humber, Coast and Vale Integrated Care Systems VCSE Assembly for York

Wednesday 23 March 2022



Welcome

Alison Semmence
Chief Executive, York CVS

Wednesday 23 March 2022

Humber and North Yorkshire Health and Care Partnership

VCSE Leadership Programme

Gary Sainty – VCSE Programme Director



What is an ICS?

Integrated care is about giving people the support they need, joined up across local councils, the NHS and other partners.

Integrated Care Systems - <https://youtu.be/mz4FFE2y8PM>

- New or existing partnerships between organisations that meet health and care needs across an area
- Coordinated services
- Improve population health and reduce health inequalities
- Part of the NHS Long Term Plan
- Partnership working between voluntary sector, local government and the NHS is crucial to improving care for people and communities

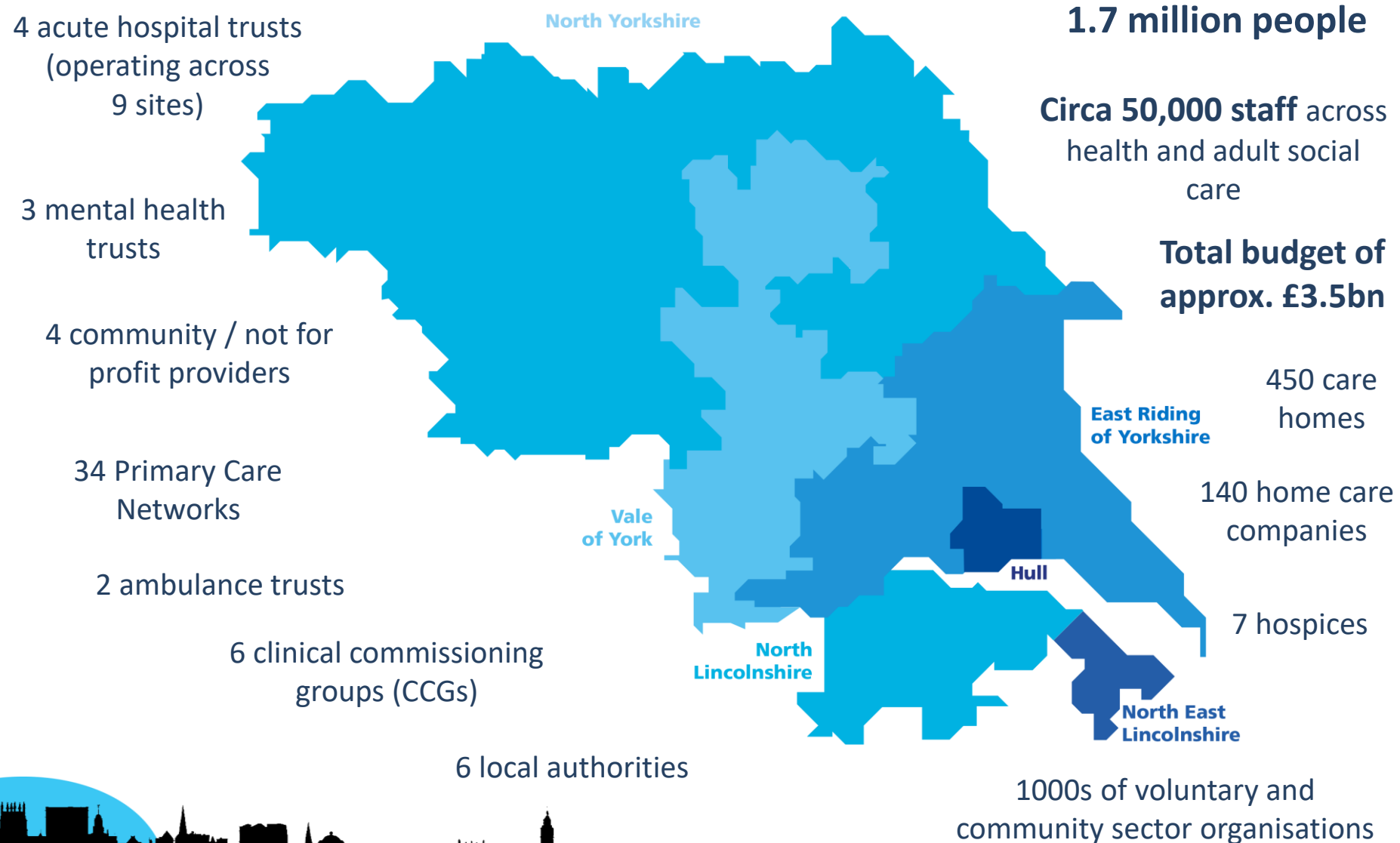


Legislative Changes

- Nov 2020 – NHSE/I *Next Steps for Integrated Care Systems*
- Feb 2021 – White Paper Integration and innovation working together to improve health and social care for all
- Integrated Care Systems to become statutory bodies as of 1 July 2022 (Delayed from 1st April)
- Abolition of Clinical Commissioning Groups
- Integrated partnership between commissioners and providers
- Relaxation of current NHS procurement legislation
- System, place and neighbourhood arrangements
- Humber and North Yorkshire Health and Care Partnership operating in shadow form from 1st April 2022



Humber, Coast and Vale



Humber, Coast and Vale Shared Vision

Our ICS **Vision** is to ensure everyone in our area is able to:

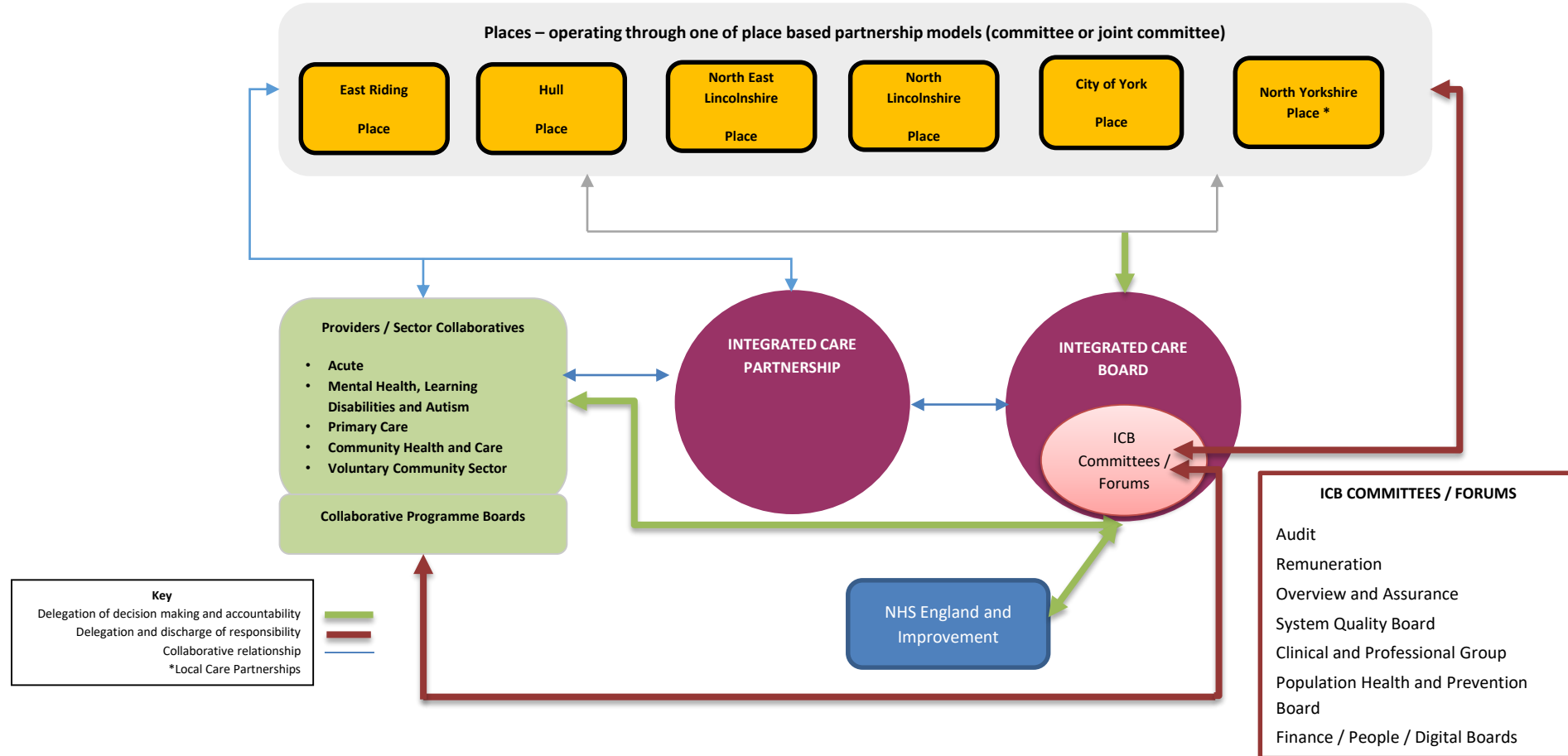
Start well, Live well, Age Well, and End life well

The **Mission** of the ICS is to:

- Improve outcomes
- Tackle inequalities
- Enhance productivity
- Support broader social and economic development



ICS Governance Structure



ICS / ICB / ICP

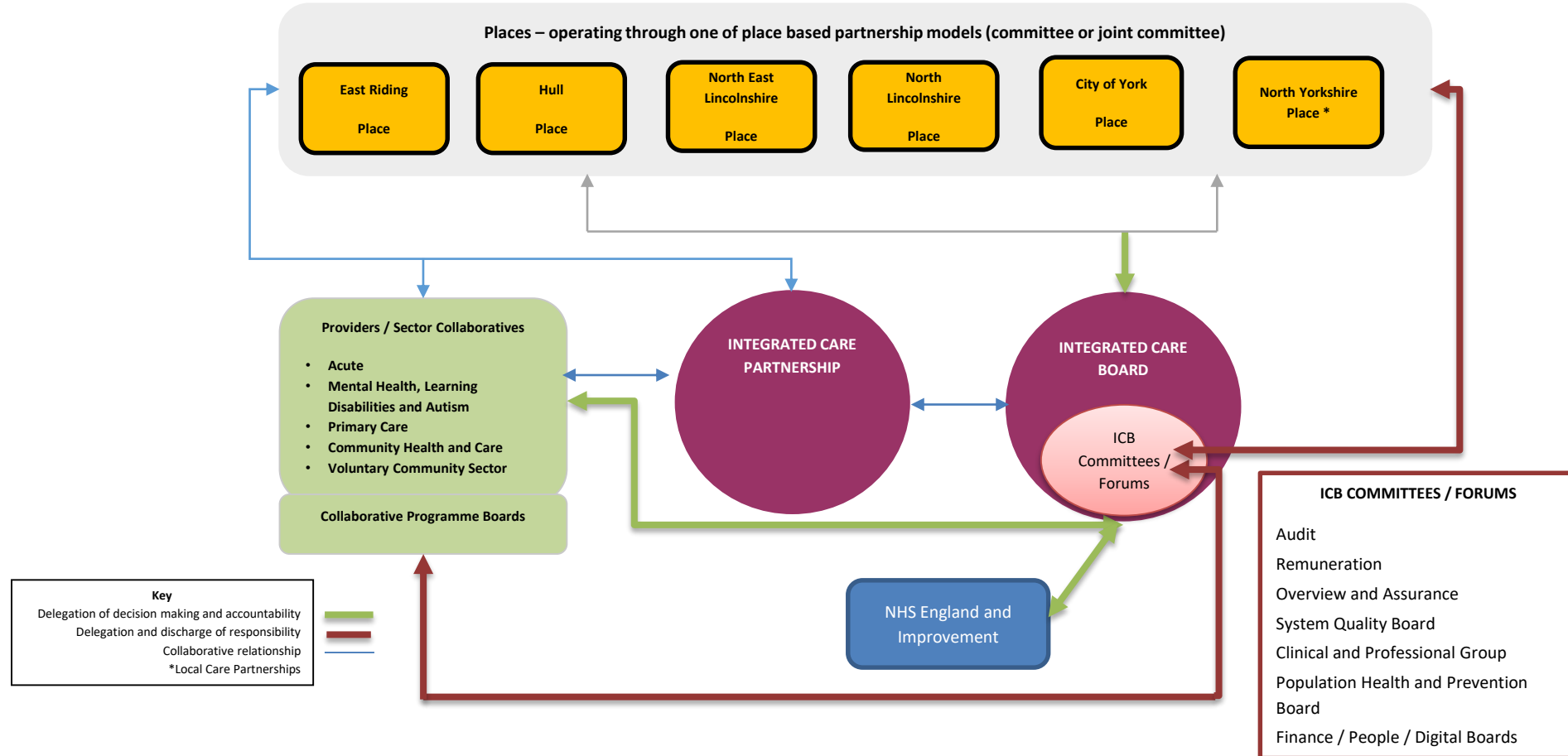
ICS: Integrated care systems (ICSs) are partnerships that bring together providers and commissioners of NHS services across a geographical area with local authorities and other local partners to collectively plan health and care services to meet the needs of their population.

ICB: NHS Integrated Care Board (ICB), an organisation with responsibility for NHS functions and budgets for the ICS

ICP: a statutory committee of the ICB bringing together all system partners to produce a health and care strategy



ICS Governance Structure



Functions of ICB

- Developing a plan
- Allocating resources
- Establish governance and joint working arrangements
- Arranging for the provision of health services through a range of activities
- Implementation of the 'people plan'
- Lead on system wide digital and data
- Understand place
- Invest in local communities and infrastructure



Role of ICP

Integrated Care Partnerships will vary across the country but are a statutory committee of the ICB.

ICPs will have a critical role to play in ICSs, facilitating **joint action** to **improve health and care outcomes** and **experiences** across their populations, and influencing the wider determinants of health, including creating healthier environments and inclusive and sustainable economies.

They should **support place-based partnerships** and coalitions with community partners which are well-situated to act on the wider determinants of health in local areas. ICP should **bring the statutory and non-statutory interests of places together** .



Committees

Place based arrangements

Committees to be in place with the aim to enable increased autonomy and delegation to local decision making.

Majority of work will take place at a place level.

Provider Collaboratives

Partnership arrangements working across multiple places to realise the benefits of working at scale. There to facilitate the work of alliances and networks in a coordinated and systematic way.



VCSE Programme Connectivity

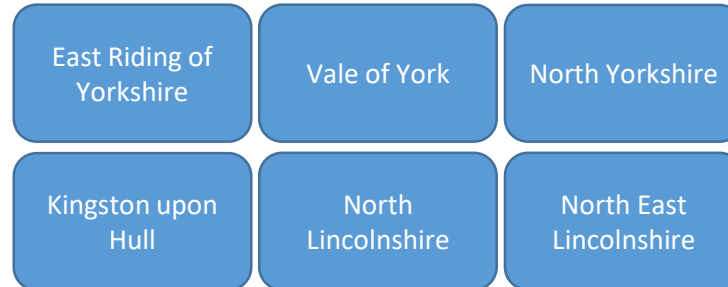
NEIGHBOURHOOD

At a local level the people and the communities make up the area that need to connect through their 'place'



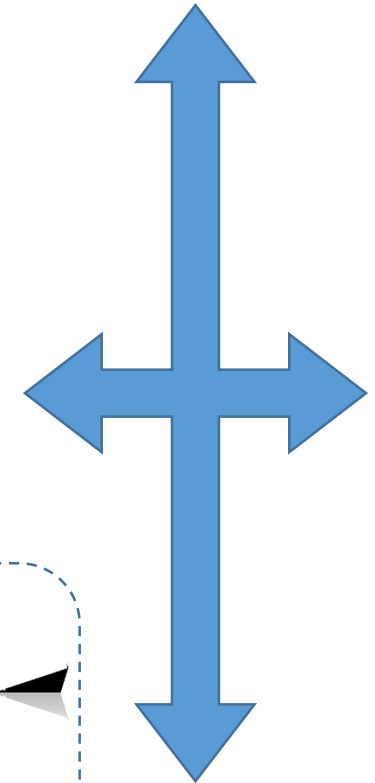
PLACE

At 'place', networks and connections exist that are linked to the system via the place leads

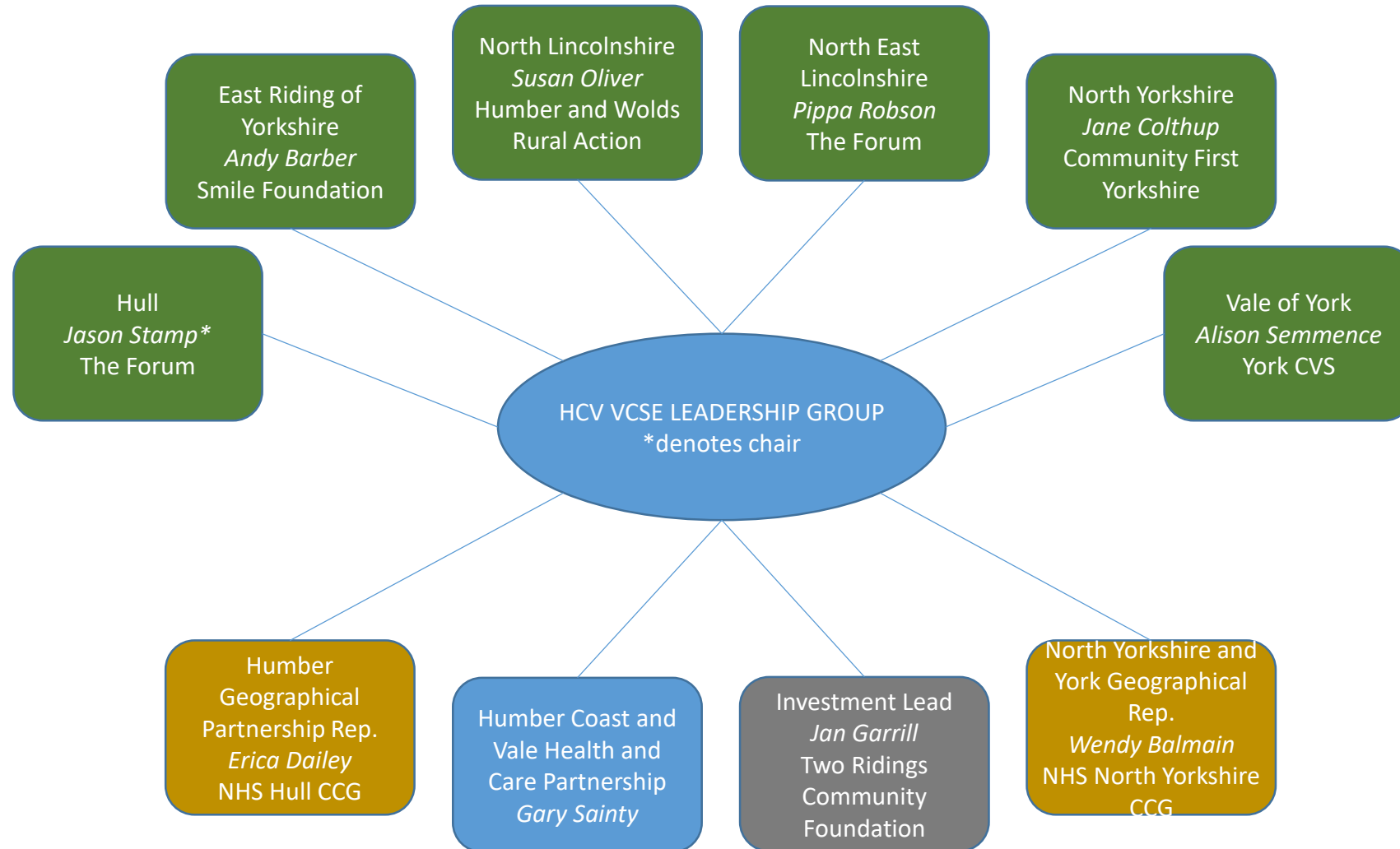


SYSTEM

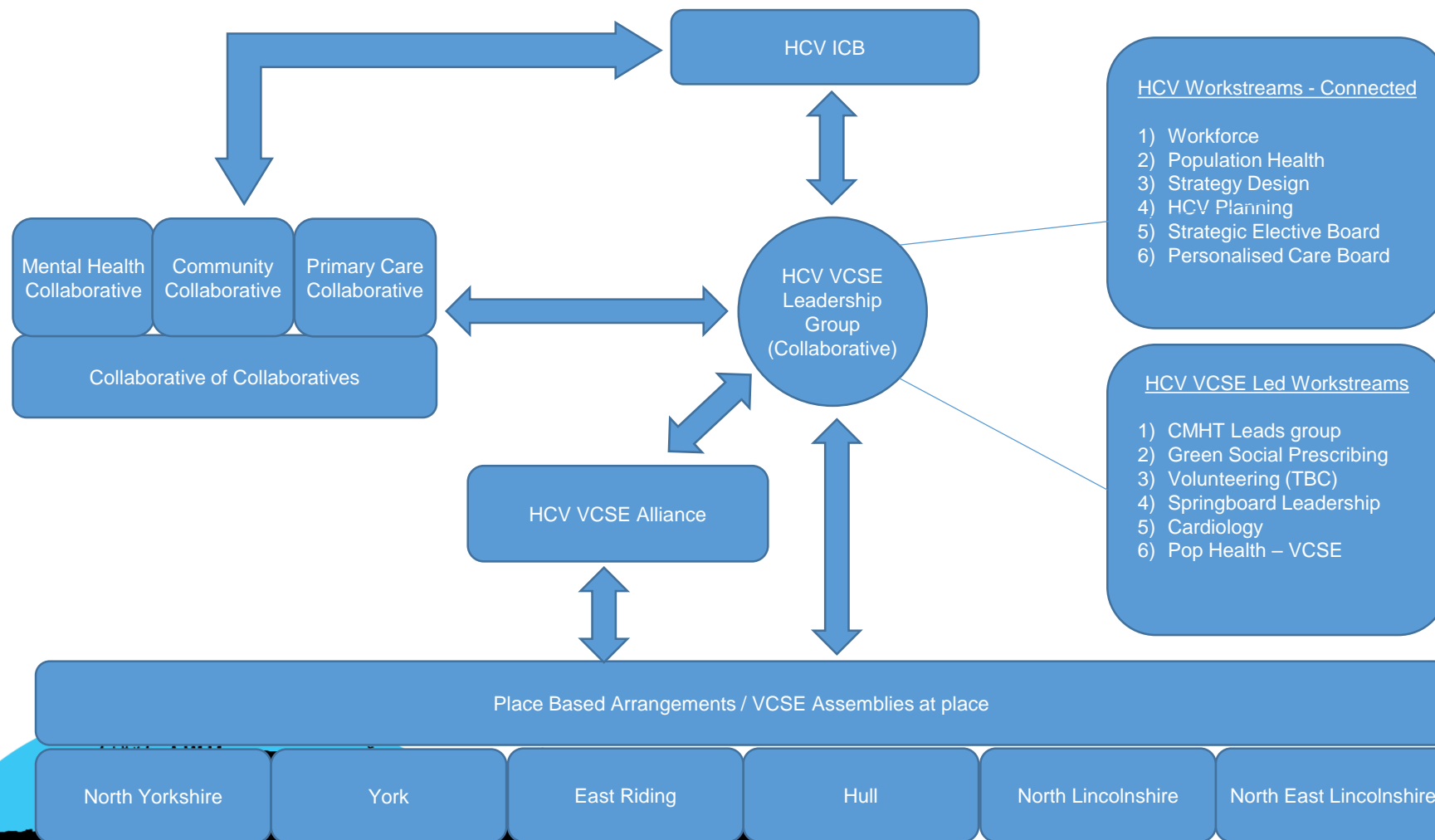
VCSE connected at a system level through the leadership group and the various HCV programmes



VCSE Leadership Group



Draft VCSE Operating Model



Humber, Coast and Vale

VCSE Programme

The vision...

‘to **influence** and facilitate greater **collaboration** between the Humber, Coast and Vale Health and Care Partnership and the Voluntary, Community and Social Enterprise Sector, **enhancing** the role of the VCSE sector in the delivery of the **transformation** of health and wellbeing and cementing their role as a **key strategic partner**’



VCSE Programme Outcomes

1. Create a **deeper understanding**, across all stakeholders, of the VCSE sector, how it operates and the impact it has on health and wellbeing at a system, place and neighbourhood level
2. Increase and build more **effective communications** to ensure both VCSE organisations understand the HCV priorities and can access opportunities and the system is aware of the sector and what it can provide
3. **Design** of the health and care system is informed by the changing needs of the population and health inequalities are reduced
4. **Deliver** against the health and care priorities at place as well as contributing to delivery against system wide priorities
5. Ensure the workforce of the VCSE sector is included in the system '**one workforce**' plan, utilising and sharing skills and learning and developing together
6. **Increase the investment** into the VCSE sector enabling organisations to deliver health and wellbeing services



VCSE Programme Progress

- Integrated with and resourced by the Integrated Care System
- Investment through a variety of programmes totalling £2.2 million
- Research and evidence about the VCSE sector
- 'One Workforce' – VCSE seen as part of the system workforce
- Place based working:
 - Cardiology pilot
 - BAME Leadership Programme
 - NHS Responders
 - Personalised Care Approaches
 - Winter Pressures and NHS App roll out
- Green Social Prescribing

Great deal of progress and lots more to do!



Gary Sainty

VCSE Programme Director

Humber, Coast and Vale Health and Care Partnership

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VCSE Place Assemblies

Jason Stamp – Chief Officer – Forum
Senior Responsible Officer – HCV VCSE
Leadership Programme





York – VCSE Place Lead



Connecting the VCSE at Place

- Designated VCSE senior lead in all six places – for York, this is Alison Semmence
- The role is designed to provide the link between the strategic role of the VCSE within the Integrated Care System and the work that is happening at place level within York
- The focus is on creating opportunities for the wider sector at both Integrated Care System and Place level
- Longer-term funding opportunities will come from both the system and place level engagement
- Key principle is developing the VCSE as a trusted, confident and strong delivery partner



What this means for York

- Strengthening voice and influence at a local level
- Integrating the VCSE into new Place based structures
- Building on what exists already
- Development of a VCSE Assembly for York
- Developing a service delivery offer at a local level – maximising partnerships and collaborative approaches
- New ways of thinking and working – new approaches to system problems
- Participation and engagement at a system and place level



VCSE Assembly for York

- An inclusive collaborative of VCSE groups and organisations
- Needs to reflect the diversity of the sector in terms of size, themes and geographic areas of delivery
- Uses existing structures and alliances as a foundation
- Feeds into new place based structures as well as a wider ICS level VCSE Assembly
- Responding quickly and creatively to service delivery opportunities as and when they arise
- Coordinated communications and engagement
- Mechanism to agree future representation in new structures
- ICS resource to design, develop and implement the VCSE Assembly for York



How it will work

For example:

Humber, Coast and Vale agree that they want to develop a workstream around increased support to children and families around autism.

In establishing their working group they are looking to engage with VCSE groups and organisations across the system to participate in this work.

A request is made via the designated Place lead to identify appropriate groups and organisations from York to offer them the opportunity to take part in this work.

The designated VCSE Place lead uses the York VCSE Assembly as a means of identifying those groups and organisations to communicate and engage with.



How it will work

For example:

At a place level, York decides that it wants to undertake a piece of work around offering co-ordinated support to vulnerable older people within communities.

The designated VCSE Place lead for York will use the York VCSE Assembly to identify groups and organisations who can be supported to collaborate on this. This will be a mixture of large organisations and smaller groups and organisations who currently deliver/ could deliver services in this area.

The VCSE Assembly will provide the opportunity to develop a local collaborative approach, designed to maximise resource and local service delivery opportunities.



Challenges

- Deja-vu and yet another change
- The new landscape is confusing and gives us another set of impenetrable acronyms
- Re-inventing the wheel
- Opportunities for the VCSE are limited
- Complicated governance
- Balance between big and small
- Capacity and current pressures
- What we do today versus what we could do tomorrow



A Final Thought

When the winds of change blow,
some people build walls and others
build windmills”

- Chinese proverb



Jason Stamp

Chief Executive – Forum Hull

Senior Responsible Officer – HCV VCSE Leadership
Programme

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What's happening in York?

Alison Semmence

Chief Executive, York CVS

Image by Luke Porter on Unsplash



yorkcvs

Q&A

Gary Sainty - VCSE Programme Director, Humber, Coast and Vale Health and Care Partnership

Jason Stamp - Chief Executive – Forum Hull, Senior Responsible Officer – HCV VCSE Leadership Programme

Alison Semmence - Chief Executive, York CVS

Round table discussions



- **What other alliances/networks are already in place in York?**
- **How will/can this VCSE Assembly interconnect with these alliances/networks?**

Feedback

Alison Semmence

Chief Executive, York CVS

Round table discussions



- **How do we want our VCSE Assembly to Work?**
- **Terms of Reference**

Feedback

Alison Semmence

Chief Executive, York CVS

Next Steps...

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